

# Linking Housing to Prosperity: Success and Opportunities

### South Suburban Housing Collaborative

An Interjurisdictional Approach to Addressing Housing Challenges in Southern Cook County

October 23, 2009

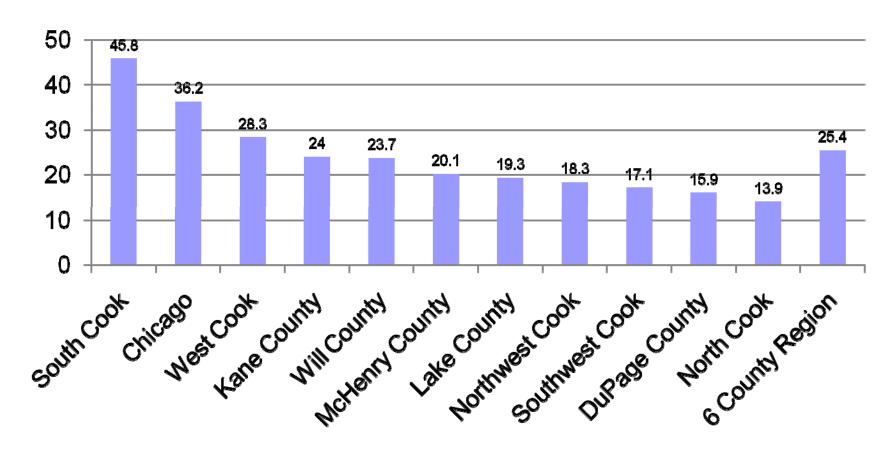
#### South Cook's foreclosure problem

- In terms of foreclosures, South Suburban Cook County is the hardest hit area in the entire State of Illinois
- Foreclosure filings:
  - 6,013 in 2008
  - 2,415 in first half of 2009
  - 10% decrease from first half of 2008, largely due to federal and state actions
- Despite the decrease, concerns remain
  - Lack of counseling resources to work with troubled borrowers
  - Large number of already vacant and abandoned properties
  - Almost 3000 foreclosure auctions in 2008, almost all reverting to bank ownership

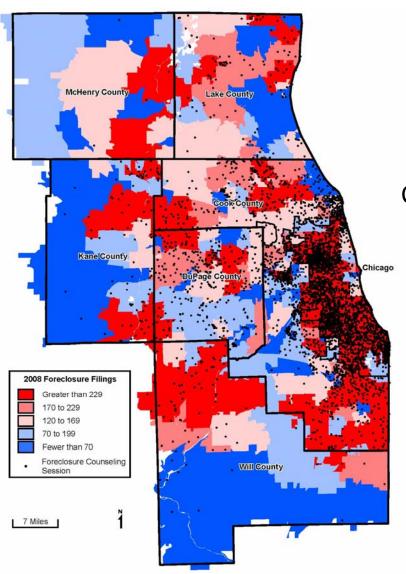


#### South Cook's foreclosure problem

Foreclosure Filings per 1,000 Mortgageable Properties, 2008



#### South Cook's foreclosure problem



Foreclosure Counseling Sessions vs.
Foreclosure Filings

Counseling resources are not nearly adequate in South Cook

Data from Woodstock Institute



#### Addressing the Crisis

The Calumet River Corridor began incorporating housing development and Employer-Assisted Housing into their transportation and economic development planning



Regional Home Ownership Preservation Initiative: A network of organizations working to address the foreclosure crisis in the Chicago area recommended interjurisdictional solutions



Confirmation that collaboration would be the best chance for success in the southern suburbs



#### Neighborhood Stabilization Program (NSP)

- At about the same time, NSP was established under the Housing and Economic Recovery Act of 2008
- \$3.92 billion nationally, \$170+ million by formula to Illinois recipients
  - Cook County allocated \$28 million; State allocated \$53 million
- Funds can be used to:
  - Purchase and rehabilitate abandoned or foreclosed homes
  - Establish land banks for foreclosed homes
  - Demolish blighted structures
  - Redevelop demolished or vacant properties
- A \$2 billion second round of funding, "NSP2", was authorized by the ARRA bill and established a nationally competitive application process

- The interjurisdictional approach "took off" when NSP was announced
- SSMMA called a meeting of its member towns on January 8<sup>th</sup>, 2009 to discuss NSP and broader opportunities for collaboration
- The communities decided to explore this concept, with many signing up to participate in a Steering Committee







#### Benefits of a Collaborative Approach



- Economies of Scale: Creates greater efficiencies throughout the participating communities. Each community gets "more for its money."
- Leveraging Investment and Private Sector Partners: Single point of entry makes it easier for developers, banks, employers, and others to work with the member communities. More attractive for these resources to work with a regionally-structured effort.
- Increased Staff Capacity: Full-time staff skilled at advancing complex workforce housing initiatives
- Distribution: Helps to ensure an equitable distribution of workforce housing throughout the participating communities
- In Line with Federal Goals: New leadership at HUD and in the White House support interjurisdictional solutions to problems that do not adhere to municipal borders

#### Local NSP Strategy

- To ensure that these limited resources are spent strategically, advancing the housing, economic and transit-oriented development goals of the communities
- Prioritize the funding by:
  - Focusing on areas along transit lines and the Calumet River
  - Supporting a recent RTA grant and the Calumet River Group's economic development goals
  - Bolstering areas around existing mixed-income investments such as Riverdale's Whistler Crossing and South Holland's Town Center
  - Leveraging private sector investment through Employer-Assisted Housing



Since the initial meeting in January, much has happened:

- The Chicago Community Trust (CCT) awarded a grant to hire the Director of Housing Initiatives for the Collaborative, starting June 1
- 17 towns submitted a joint application for State NSP funds on May 4, in support of requests from 12 communities
- 21 towns submitted a joint County NSP application on August 14
- Positive media attention and national recognition of this effort
- Additional philanthropic support from the Grand Victoria Foundation,
   Field Foundation, and Fannie Mae (for Diversity, Inc.)



The Collaborative built a strong team of NSP partners, including:

- Chicago Metropolitan Housing Development Corporation
- DLA Piper
- Counseling partners led by Diversity, Inc. South Suburban Housing Center, The Regional Fair Housing Center, Spanish Coalition for Housing, Neighborhood Housing Services of Chicago
- National Community Stabilization Trust
- Habitat for Humanity Chicago South Suburbs
- OAI, Inc.



#### Strong support from regional partners:

- Metropolitan Mayors Caucus
- Metropolitan Planning Council
- Chicago Metropolitan Agency for Planning
- Chicago Metropolis 2020
- Federal Reserve Bank
- Center for Neighborhood Technology
- Chicago Southland Economic Development Corporation
- Regional Transportation Authority



#### Not just about NSP though...

While NSP has been the initial focus, the collaboration was never just about NSP. The Collaborative aims to:

- Help the communities play a leading role in implementing sustainable development activities that advance local visions
- Promote a more efficient way of doing business across the sub-region
- Provide additional resources to capacity-constrained municipalities and build local knowledge on housing issues
- Lead joint outreach efforts to employers, seeking their involvement in initiatives like employer-assisted housing
- Build counseling and foreclosure prevention resources
- Create a long-term needs assessment for the sub-region and align programs and policies to the extent possible
- Integrate funding streams beyond housing (e.g., energy-efficiency and job training)



#### **Next Steps**

- The Collaborative is currently reviewing and updating all of its NSP proposals in anticipation of funding decisions
- Non-NSP work plan for the coming year is being developed
- Federal initiatives like the Sustainable Communities Partnership led by HUD-DOT-EPA, HUD's new Office of Sustainable Housing and Communities, and the proposed Livable Communities Act all hold the promise of potential funding for the Collaborative's efforts
- Several borrower outreach events being planned
- Current EAH employers will help with further employer outreach.
   The Collaborative is determining if 10-20% goals are appropriate, akin to Mayor Daley's goals with the Plan for Transformation.

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## Thank you!