

Getting the price right

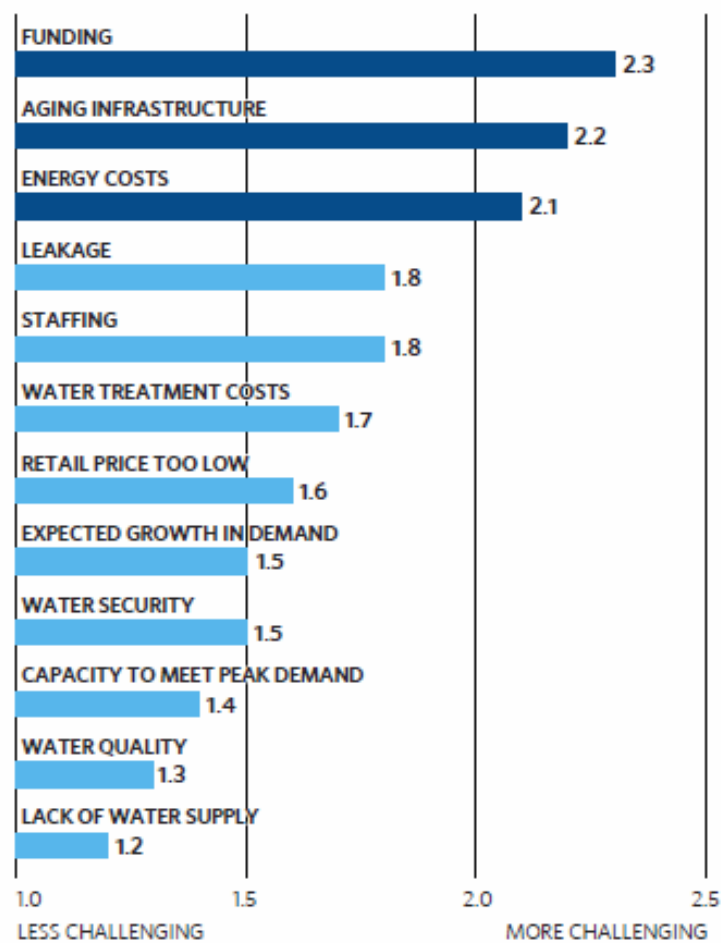
Drinking Water 123

July 23, 2019

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Water Resource Economist

Why is water pricing important

Figure 1. Northeastern Illinois utility challenge ratings



Source: CMAP utility survey, 2008.

Top Water Industry Issues (2018)

1. Renewal and replacement of aging water infrastructure
2. Financing for capital improvements
3. Public understanding of the value of water systems and services

What are we paying for?

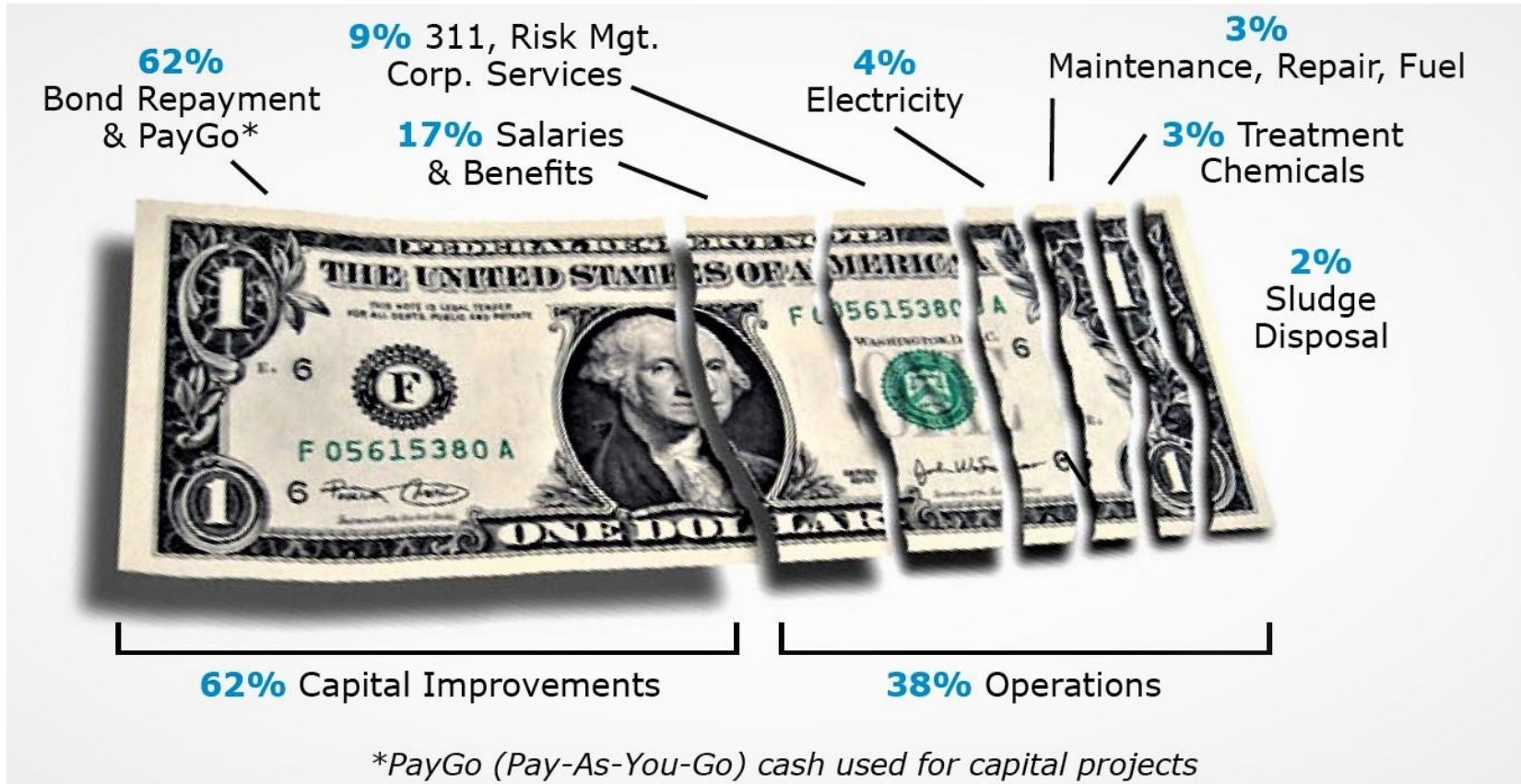
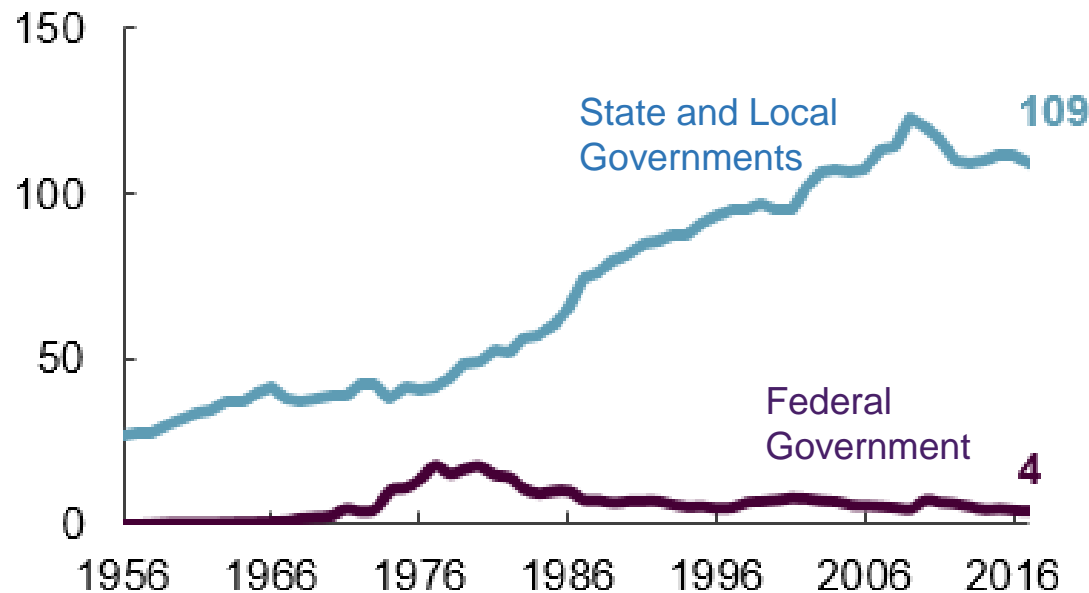


Image: Charlotte-Mecklenburg Utilities. Percentages are for specific utility and for illustrative purposes only.

Who is paying?

The Federal Government's and State and Local Governments' Spending, 1956 to 2017 (Billions of 2017\$)

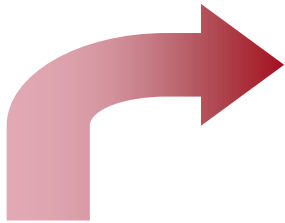
Water Utilities^b



^b Includes water supply and wastewater treatment facilities

Source: Congressional Budget Office. Public Spending on Transportation and Water Infrastructure, 1956 to 2017. October 2018. Publication 54539.

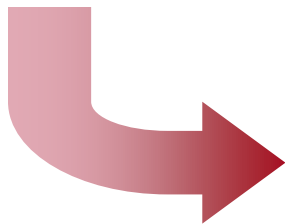
Communities have a choice to make about how to manage water assets



Avoid the issue and risk...

- emergency repairs
- business interruption
- public health impacts
- regulatory problems
- higher long-term costs

OR...



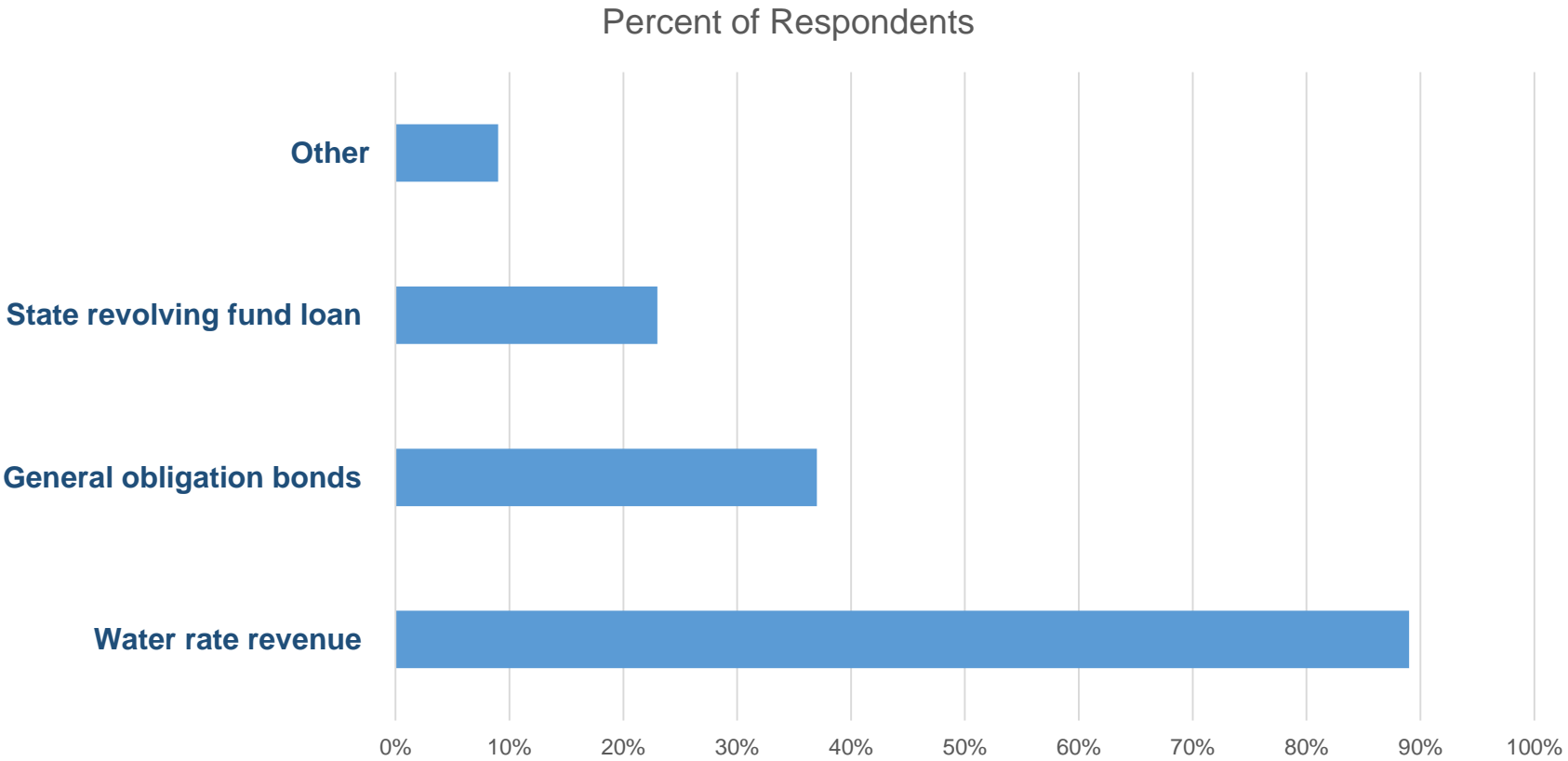
Invest proactively in management of water infrastructure assets to continue providing high-quality, reliable service. (at a lower long-term cost)

Source: RCAP

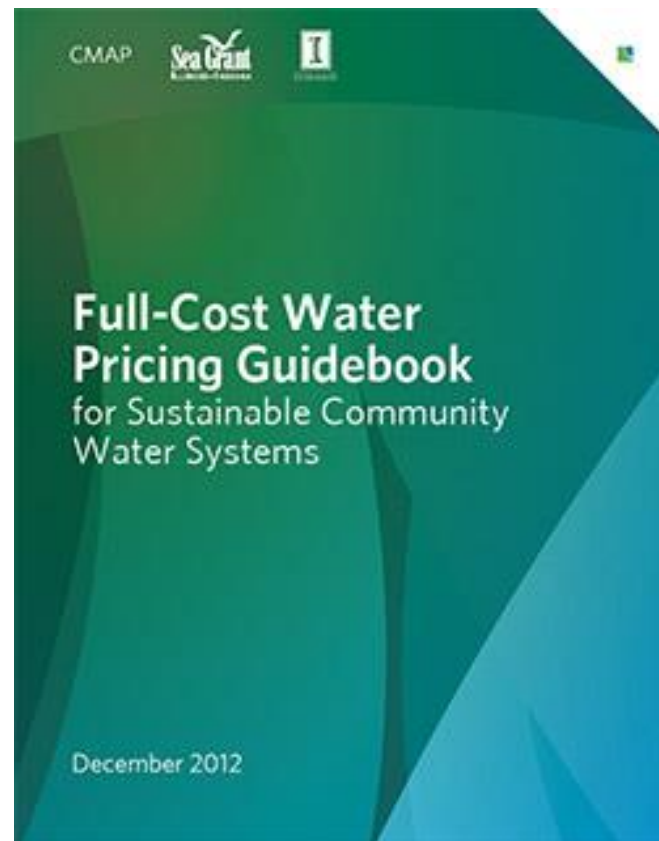
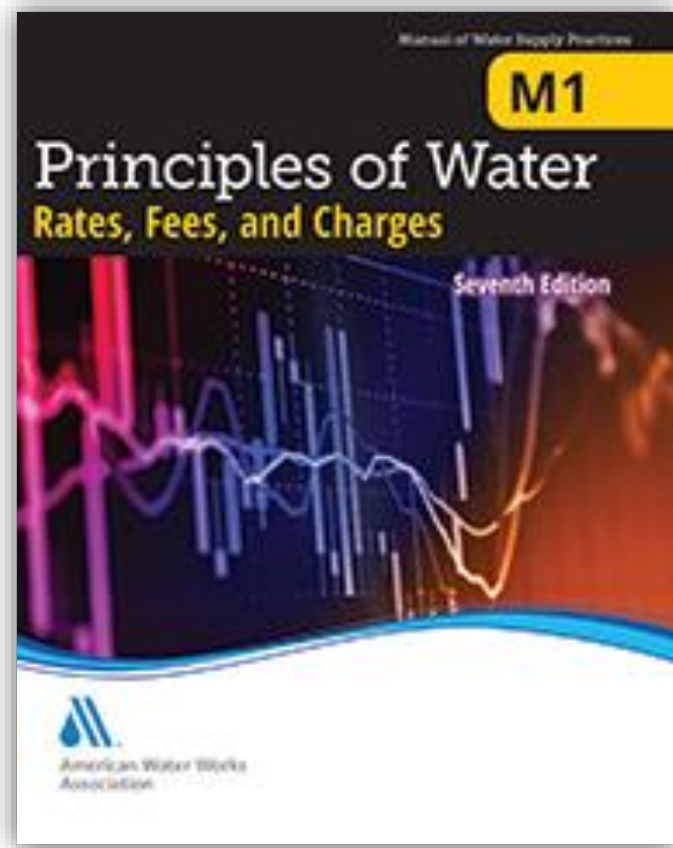
Funding sources and strategies

- Save now and spend later
- Spend/pay as you go – spend borrowed funds as you go and pay later
- Spend grant funds and get someone else to pay

Source of funding for drinking water infrastructure, repair, and replacement



Source: Center for Neighborhood Technology and Chicago Metropolitan Agency for Planning Water Loss Survey, 2013.
More than one answer could be selected. n = 79.

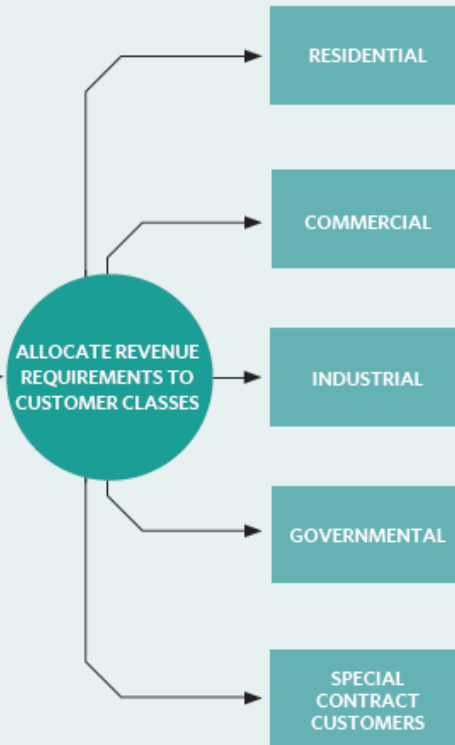


**STEP 1:
IDENTIFY REVENUE
REQUIREMENTS**

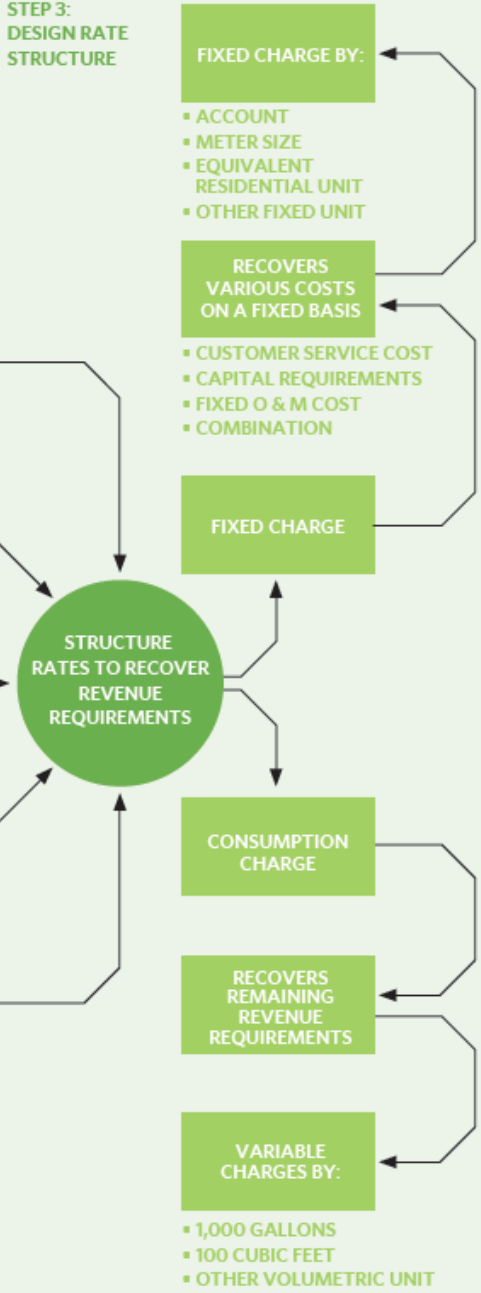


- OPERATING COSTS
- CAPITAL REQUIREMENTS

**STEP 2:
DETERMINE COST OF SERVICE**



**STEP 3:
DESIGN RATE
STRUCTURE**



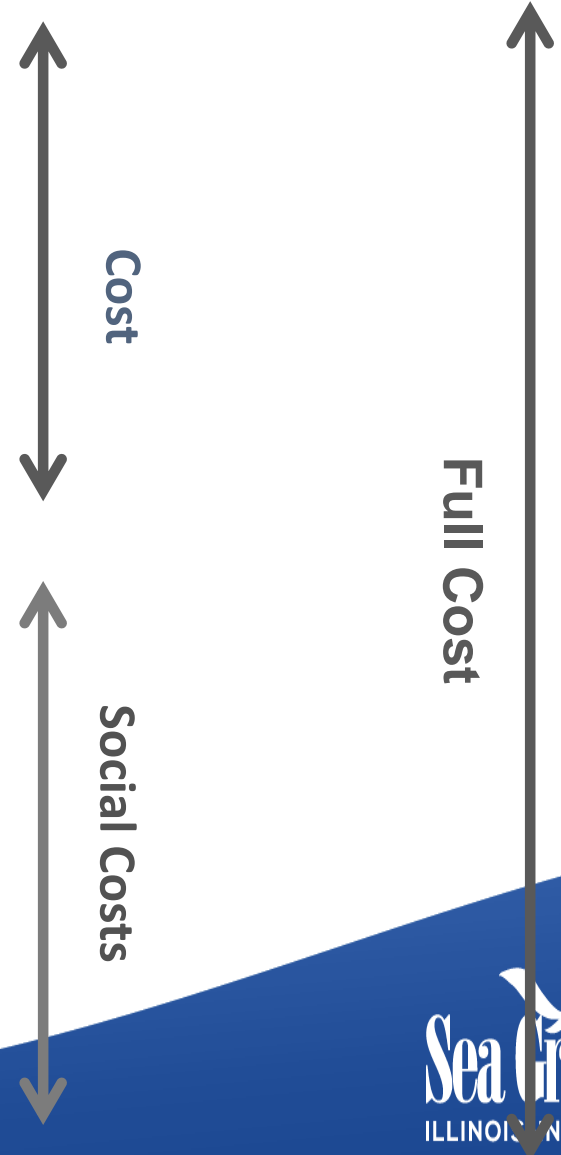
Source: George A. Raftellis, *Water and Wastewater Finance and Pricing*.

Analogy: what is the full cost of driving?

- Gas
- Maintenance
- Operation
- Financing

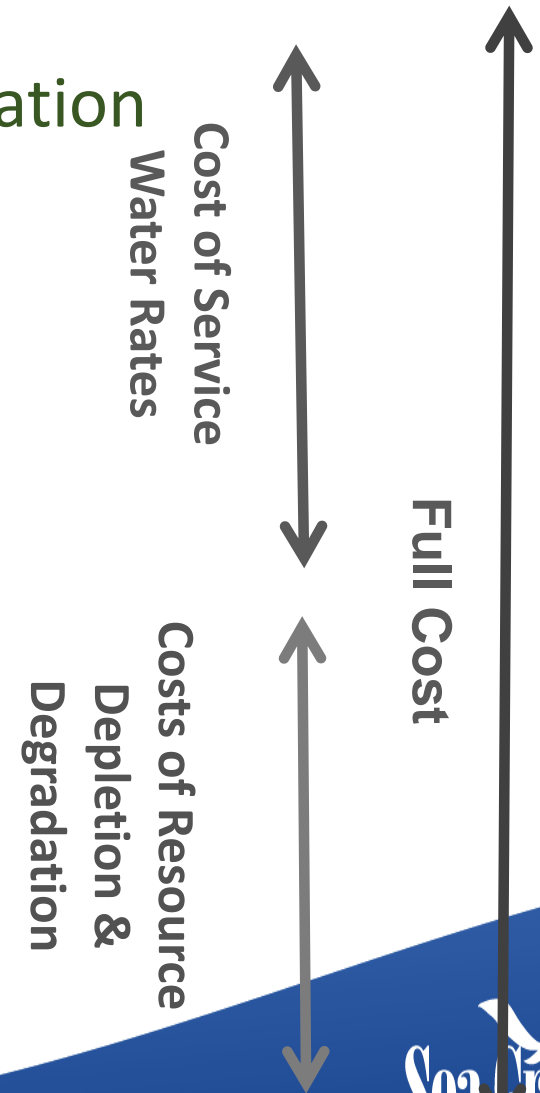
- Road Maintenance & Construction

- Traffic Congestion
- Emissions Impacts



Full cost water pricing

- Operations, Maintenance, Administration
- Debt Service
- Reserves
- Infrastructure Renewal and Repair
- Infrastructure Replacement
- Planning & Programming
- Water Source Protection



Cost of service rates: the pricing gap

Adjusting price towards full supply cost.

FULL SUPPLY COST PRICING



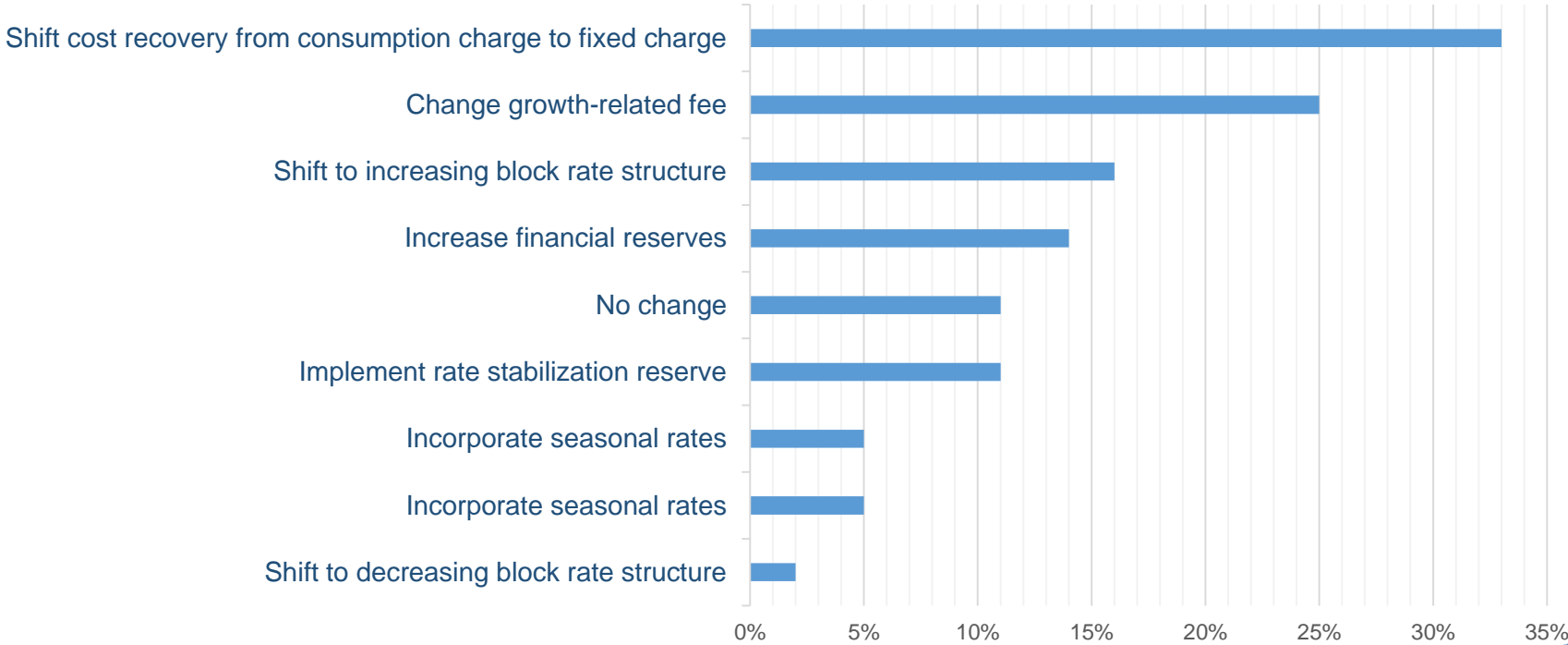
TRADITIONAL PRICING



Source: Figure adapted from Rogers, P., R. Bhatia, and A. Huber. 1997. Water as a social and economic good: how to put the principle into practice. Paper prepared for the meeting of the Technical Advisory Committee of the Global Water Partnership in Namibia and Marbek Resource Consultants Analysis of Economic Instruments for Water Conservation Final Report to the Canadian Council of Ministers of the Environment: Water Conservation and Economics Risk Group.

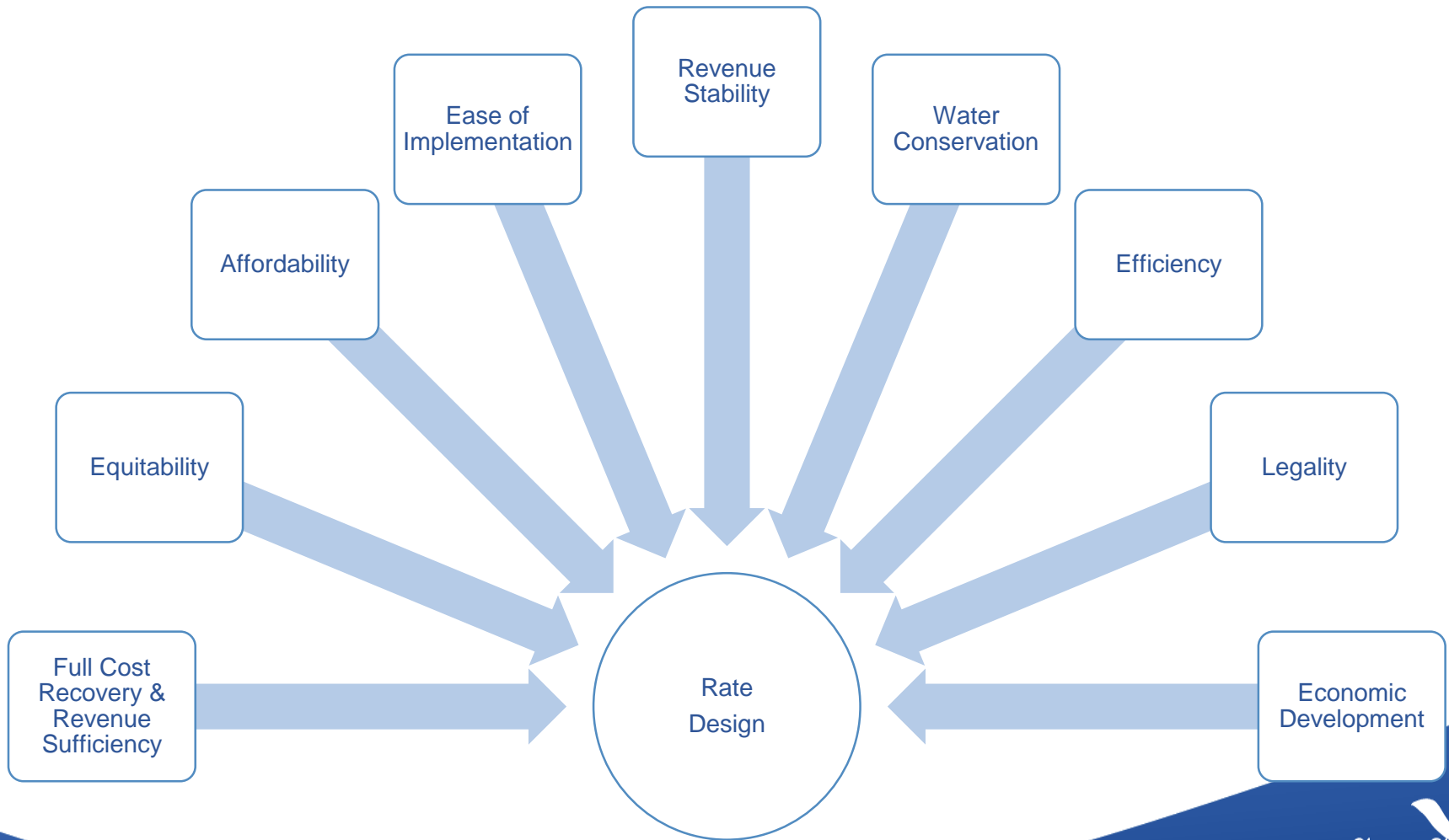
How are utilities responding to the pricing gap?

Utility response to cost recovery needs
(responses as a % of total n = 706)



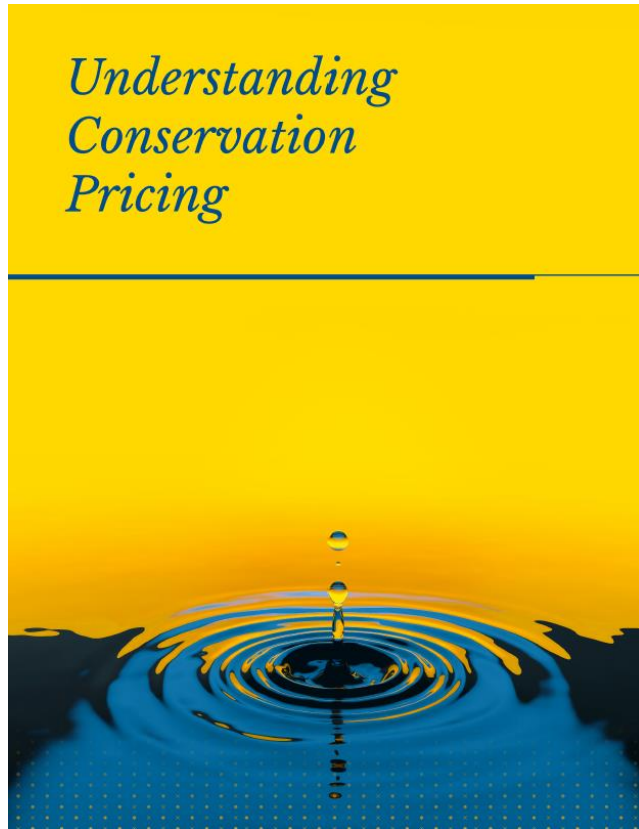
Source: Murphy, M. (2018) 2018 State of the Water Industry: The Challenge of Building Resilience. *Journal AWWA*

Rate design: art, politics, science



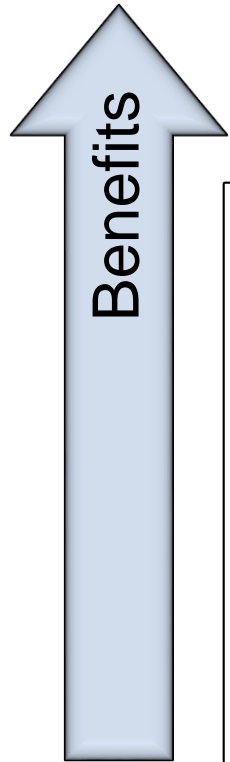
Adapted from Sheard 2009

What is conservation pricing?



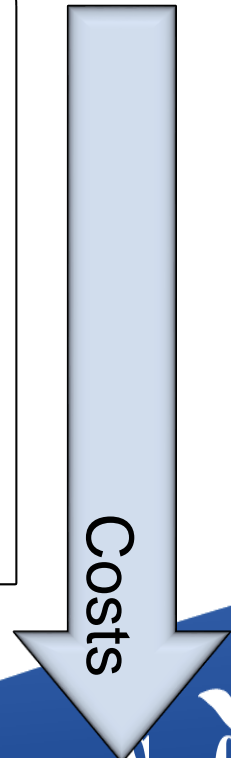
- Conservation pricing/rates
 - water rate structures that motivate consumers to use water efficiently.

Why implement conservation pricing?



Demand reduction
Delay system expansion
Protect water resources
Lower customer bills
Reduced operating costs
Decrease wastewater costs

Time and expertise to design & implement
Risk of disconnection
Resistance to rate adjustments
Increased revenue variability



How can water rates and billing encourage efficient water use?

Full Cost Pricing

Price Sensitivity (Price Elasticity)

Customer Class Price Differentiation

Billing Frequency and Communication

Volumetric Charge

Base/Minimum/Fixed Component of Bill

Rate Adjustment Frequency

Direct Metering

Summary of conservation rate structures

UNIFORM RATE

INCREASING
BLOCK

SEASONAL

TIME-OF-USE

EXCESS USE
RATE

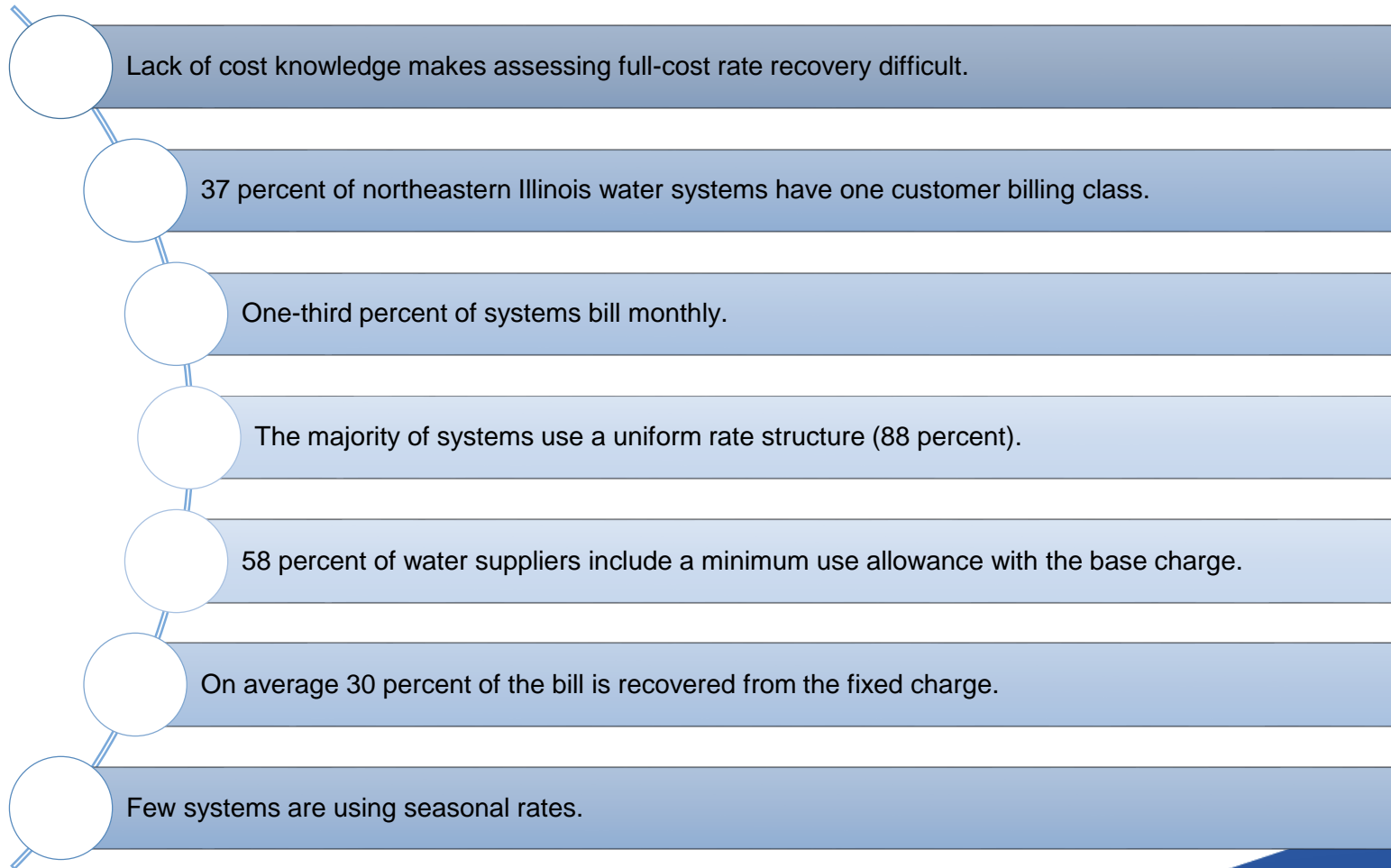
WATER
BUDGET

SCARCITY
PRICING

SPATIAL/ZONAL
RATES

HUMPBACK
RATE

Conservation pricing in Illinois



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Questions?

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